

INDUSTRY FOCUS AREAS

2017

NB Group ("NBG") is actively seeking buyout and growth equity targets in several sub-sector focus areas, which are listed below. We also regularly evaluate opportunities outside these segments, but these areas represent the firm's current "outbound" focus.

I. TELECOM AND IT MANAGED SERVICES

Description: Companies that provide solutions (typically a mix of products and services) for businesses to more easily and cost effectively manage operation and security of their communications, network, and overall IT infrastructure on a recurring monthly fee basis. Demonstrated capabilities with next-generation technologies e.g. UCaaS, SD-WAN, Managed Security, etc.

Transaction type: Platform acquisition; growth equity

Target size: \$2M+ EBITDA, 15%+ EBITDA margin, majority of revenue recurring

II. SOFTWARE

Description: Software companies with a high-value product offering in a niche end market that is growing. Vertical and horizontal agnostic. Ideally looking for companies with opportunity to extend the product into new areas (verticals, customer segments, etc.) through M&A or organic initiatives. Companies with strong product/tech capability, but lacking in sales/marketing expertise are also attractive opportunities where NBG can bring in a new VP of Sales and/or CEO with necessary skills to scale revenue.

Transaction type: Platform acquisition; growth equity

Target size: \$1m+ EBITDA (15%+), 50%+ of revenue recurring (or transitioning quickly)

III. FITNESS/GYMS

Description: Regional independent gym chain operating with low-cost or "high value, low price" (HVLP) model, or a multi-unit operator within a low-cost or HVLP system. *Also open to boutique fitness concepts with strong 4-wall unit economics and demonstrated staying power, with a preference for corporate owned strategy (vs. franchising).*

Transaction type: Platform acquisition **Target size:** \$3M+ EBITDA, 6+ locations

IV. PACKAGED FOOD AND BEVERAGE BRANDS

Description: Companies in the packaged foods space with a history of consistent revenue (even if low growth) and stable EBITDA margins of at least 10%. NBG is looking for opportunities to grow this type of platform through: (1) improved distribution of existing products; (2) add-on acquisitions that leverage the platform's existing distribution; (3) international expansion and product line extensions. *Healthy, natural, and ethnic foods are of particular interest, but we are open to interesting products in all categories.*

Transaction Type: Platform acquisition; growth equity



Target size: \$2M+ EBITDA for platform acquisitions; \$1M+ EBITDA for growth equity

V. DIRECT-TO-CONSUMER MARKETING DRIVEN BUSINESSES

Description: Companies which sell products or services directly to consumers and rely heavily on continual paid customer acquisition, particularly through online channels. *Examples include but are not limited to consumer subscription businesses, educational providers, financial services (e.g. specialty insurance, warranties).*

Target size: \$3M+ EBITDA

Transaction type: Platform acquisition

VI. QSR OR FAST CASUAL RESTAURANTS

Description: Multi-unit operator within a national QSR or fast casual brand franchise system, or an independent regional QSR or fast casual chain with a strong brand. *Also open to emerging fast casual concepts with strong 4-wall unit economics and demonstrated consumer traction.*

Transaction type: Platform acquisition; growth equity

Target size: \$3M+ EBITDA for platform acquisition; \$1M+ EBITDA and 5+ locations for growth equity

VII. HR SERVICES

Description: Companies providing any sort of service where a HR Departments are the buyer. *Examples include Learning Management Systems, HR software, corporate IT security services, etc.*

Transaction type: Platform acquisition

Target size: \$2M+ EBITDA; high degree of recurring or repeat revenue

About NB Group

NB Group is an independent lower middle market private equity firm formed at the end of 2016. Its Partners have a unique mix of private equity (Berkshire Partners, Audax Group), consulting (McKinsey, Bain), and operating experience. NBG focuses on buyouts of companies with under tapped growth potential in three core verticals: Consumer, Technology, and Business Services. NBG is a hands-on investor and works closely with experienced Operating Executives in its target sectors to form investment theses, assist in diligence, and provide operational support post-close.